



MEMORANDUM OF UNDERSTANDING
BETWEEN
NAVAMINDRADHIRAJ UNIVERSITY, THAILAND
AND
SWINBURNE UNIVERSITY OF TECHNOLOGY



This Memorandum of Understanding (MOU) is made and executed by and between: The Navamindradhiraj University (NMU), the principal office is located at 3 Khao Road, Wachira Phayaban Sub-district, Dusit District, Bangkok 10300, Kingdom of Thailand, is a university dedicated to urban healthcare and urban studies, aiming to integrate urban wisdom into healthcare, education, management, and the development of urban science in Bangkok, Thailand, signed by Associate Professor Pongsak Noipayak, Acting President of Navamindradhiraj University.

AND

Swinburne University of Technology, a body politic and corporate established under the Swinburne University of Technology Act 2010 (Vic), having its principal office at John Street, Hawthorn, Victoria, Australia (ABN: 13 628 586 699). Swinburne University of Technology, Australia is a university dedicated to delivering effective learning and teaching; advancing innovative scholarship, creative activity, and basic and translational research and innovation; and providing a world-class educational experience that promotes the success of its talented undergraduate, graduate, and professional students.

Hereinafter individually referred to as “Party” and collectively referred to as “Parties”

Whereas, the Parties declare their mutual desire to enter into a Memorandum of Understanding (MOU) for the purpose of developing collaborative research activities and exchange programs related to urban studies, urban management, urban development and urban science training. This MOU is made in the spirit of mutual respect and goodwill, committing to extending all reasonable cooperation and assistance in accordance with the highest standards of urban studies, education, training and research.

The Parties hereby agree as follows:

- 1. Purpose:** This MOU sets forth the terms and understanding between the Parties to establish cooperation in research projects, research publication, conference, student exchange, academic field trip, and the development of urban studies, urban management, urban development and urban science training, in accordance with the roles and objectives of both Parties.
- 2. Scope:** The Parties agree to promote academic exchange and cooperation in various fields of mutual interest between both institutions through appropriate means, including but not limited to the following:

Collaborative endeavors undertaken through the exploration of opportunities to:

- a. Enable staff and students from both universities to participate in programs for study, research and research training;
- b. Developing joint programs;
- c. Undertake joint research projects, publications, conferences, seminars and workshops;
- d. Academic/staff and student visit programs/ student exchange program;
- e. Provide opportunities for cultural study programs;
- f. Undertake other projects identified by and agreed upon between two universities;
- g. Collaboration in the capacity building of institution faculty members/academics in priority training areas set by relevant ministries and scholarship bodies.

3. Responsibilities: The two Parties recognize that the implementation of any agreed upon activity will depend upon the interests and expertise of the individuals involved and the availability of financial resources, space and other resources. Accordingly, the implementation of any exchange and collaborative program based on this MOU shall be separately negotiated and determined between the two institutions. It is further expected that both Parties will be compliant with all applicable laws, regulations and relevant policies in both countries.

A designated person at each institution shall oversee and facilitate implementation of this agreement in cooperation with other appropriate administrators at the respective institutions.

4. No Legally Binding Obligations: This MOU shall not bind either Party to any financial commitment or commitment of resources, nor shall it create any legally enforceable rights or obligations for either Party.

5. Duration, Amendment, Renewal and Termination: The MOU will become effective when signed by both Parties. The MOU will remain in effect for five (5) years from the latest date the MOU was signed as indicated below and may be renewed or amended by mutual agreement of the Parties. The Parties agree to periodically review the activities undertaken and the progress made and to consult concerning amendments, renewal or termination of this MOU. Either Party may terminate this MOU by providing written notice of such termination to the other Party at least six (6) months prior to the date of termination. In the case of such termination, any activities currently underway shall be allowed to continue until their conclusion.

6. Confidentiality: To the extent permitted by law, each Party will maintain the confidentiality of the other's scientific and technical records, provided the information is legitimately marked as "confidential" at the time of disclosure. However, both Parties acknowledge that information may be disclosed if it is reasonably determined to be required under applicable law, including but not limited to the laws of Indonesia and Thailand.

7. Dispute Settlement: Any dispute regarding the interpretation or application of this MOU will be resolved through mutual consultation between the Parties and based on the principles of mutual understanding and respect.

This MOU is executed via online platform on 4 February 2026 This MoU has been drawn up in the English language. The Parties have thoroughly read and fully understood the contents and confirm that this document accurately reflects their shared intentions. It is signed and affixed with their official seals (if any) in the presence of witnesses, with each party retaining one copy of the original document in English language.

**SWINBURNE UNIVERSITY OF
TECHNOLOGY, AUSTRALIA**



Distinguished Professor James Ogloff AM
Executive Dean, School of Health Science.
Swinburne University of Technology

Witness



**NAVAMINDRADHIRAJ UNIVERSITY,
THAILAND**



Associate Professor Pongsak Noipayak
Acting President of Navamindradhiraj
University

Witness



Associate Professor Dr. Boontiva Soowit
Dean of Kuakarun Faculty of Nursing